



COUNTY OF ONONDAGA  
EXECUTIVE DEPARTMENT

**OFFICE OF THE ENVIRONMENT**

NICHOLAS J. PIRRO  
County Executive

JOHN H. MULROY CIVIC CENTER  
421 MONTGOMERY STREET - 14TH FLOOR  
SYRACUSE, NEW YORK 13202  
315 - 435-2647  
FAX 315 - 435-8582

DAVID COBURN  
Director

August 2, 2007

Gentlemen,

As the Director of the Office of the Environment for Onondaga County I have had the opportunity to work with S&W Redevelopment for a number of years. S&W has provided the County with consulting expertise related to site contamination and brownfields redevelopment.

A few years ago we learned of an approach that other municipalities had taken in cooperation with S&W to clean up non-performing contaminated properties. We entered into an arrangement with S&W whereby they acquired a contaminated, tax delinquent industrial property that the County was not willing to foreclose on because of concerns with environmental liability. Under the agreement S&W took ownership and responsibility for this property in a way that shielded the County from liability. The site was cleaned up under the NYS Brownfield Cleanup program (BCP), placed back on the tax rolls and sold to a small industrial business.

I was well satisfied with this project, and am happy to recommend the expertise of S&W to anyone confronted with the challenge of cleaning up brownfields and getting them back in productive use.

Respecctfully,

A handwritten signature in black ink, appearing to read "David Coburn", with a stylized flourish at the end.

David Coburn  
Director, Onondaga County Office of the Environment